The Heritage Group is a large privately-held portfolio of companies focused on creating long-term value by building world-class businesses. Each day at The Heritage Group, new opportunities are being explored, new relationships are being built, new startups are being formed, and existing businesses are evolving and adapting to a changing marketplace. Through innovation and hard work, The Heritage Group is dedicated to turning our strong history into a successful future.

Our never-ending entrepreneurial pursuit was launched in 1930.

The Heritage Group has been shaped by four generations of Fehsenfeld family leadership.

We generate over $5B in annual revenue in our public companies alone.

The Heritage Group employs over 6,000 people.

The Heritage Group turns big challenges into even bigger opportunities.

ENVIRONMENTAL & RECYCLING
- Hazardous Waste Incineration & Stabilization
- Total Byproduct Management
- Oil & Gas Services
- Specialty Recycled Products

SPECIALTY CHEMICALS
- Oxygenated & Aromatic Solvents
- Performance Urethanes
- Intermediaries
- Tolling

CONSTRUCTION & MATERIALS
- Asphalt Products
- Aggregates
- Road & Bridge Construction

ENERGY & REFINING
- Base Oils & Lubricants
- Specialty Aliphatic Solvents
- Petrolatums, Waxes, & White Mineral Oils
- Fuels, Oil, & Gas

TECHNICAL INNOVATION
Heritage Research Group is committed to innovation in all of our businesses. Its central R&D team works to create value for our businesses and customers.
The Heritage Group has been developing environmentally sustainable solutions for more than 45 years — even before the creation of the EPA. This legacy has led to an array of environmental services businesses that protect the environment and human health through the management of customers’ waste and by-products.

Heritage Environmental Services (HES) is the largest private environmental services firm in the United States with some of the most robust facilities in the industry. HES offers treatment and disposal, landfill disposal, incineration, chemical packing, industrial services, refinery services, oil & gas services, logistics and transportation, onsite waste management services, regulatory training, lab services, government services, and high haz services.

Heritage-Crystal Clean (NASDAQ: HCCI) is the second largest parts cleaning services provider in the United States, and through its nearly 100 locations, it provides used oil re-refining, solvent recycling, and hazardous and non-hazardous waste services.

The Heritage Group companies have developed many recycled products, including material for in-situ stabilization of heavy metals, mercury removal reagents for coal-fired power plants, and roofing asphalt made from post-consumer shingles.
Monument Chemical, The Heritage Group’s specialty chemicals business, was formed to provide new and better options for chemical products and toll manufacturing services to customers looking for a responsive and adaptable supplier. Monument Chemical develops, produces, and markets solvents and specialty products to manufacturers, direct customers, and distributors.

The company continues to expand and adapt its product portfolio to accommodate ever-changing market situations with its strong technical team and multi-purpose equipment. Today, Monument Chemical produces oxygenated solvents and intermediates, aromatic solvents and intermediates, and performance urethane intermediates.

Monument Chemical provides custom processing services to some of the world’s largest companies, serving customers in a wide range of fine and specialty chemical areas. Markets served include coatings, agricultural chemicals, flavors and fragrances, petrochemicals, electronics, household and personal care products, polymer intermediates, oleochemicals, and motor fuels.

**PRODUCTS & DERIVATIVES**
- Solvents
- Acetone
- Acetic Acid
- Isopropyl Alcohol
- MTBE
- Polyols
- Glycol Ethers
- Advasol® Aromatic Solvents
- Naphthalene

**FACILITY LOCATIONS**
- Houston, Texas
- Baytown, Texas
- Brandenburg, Kentucky
- Antwerp, Belgium

Monument Chemical provides more than 35 products to the specialty chemical market.

Monument’s facilities hold many quality certifications, including ISO 9001:2008.

Propylene glycol, an ingredient used in popular soft drinks, is manufactured at Monument.

With production sites in Europe and the U.S., Monument serves the global market.
HCM companies are the sole paving design and build firms for the Indianapolis Motor Speedway.

The first single-point interchange bridge in Indiana was constructed by HCM companies.

HCM companies are leading providers of aggregate material to the glass making industry.

America’s finest golf courses fill their traps with high quality sands from HCM companies.

Heritage Construction & Materials (HCM) is a client-focused, innovative provider of high-quality construction materials and services.

For more than 50 years, the Heritage Construction & Materials family of companies has offered expertise in asphalt products, aggregate supply, and construction services. The integration of these industries enables HCM to provide clients with the best solutions at competitive prices.

Heritage Construction & Materials companies are industry-leading innovators, due in large part to the capabilities afforded by the Heritage Research Group. The improvements in construction and materials technology developed at Heritage Research Group allow HCM companies to produce some of the best roadbuilding products in the world.

Heritage Construction & Materials has leveraged its expertise in the industry to create several successful joint ventures in China, bringing world-class construction capabilities and technology to one of the world’s largest infrastructure players.
ENERGY & REFINING

Since its origin as a distributor of energy products, The Heritage Group has had a strong presence in the oil, gas, and refined product markets. Today, it serves many sectors in the energy industry from oilfields to refineries.

Much of the group’s involvement in the industry is led by its controlling interest in Calumet Specialty Products (NASDAQ: CLMT). Calumet has one of the most diverse specialty hydrocarbon capabilities in the world, operating through a range of brands. Calumet refineries process crude oil and other feedstocks into a wide variety of naphthenic and paraffinic oils, aliphatic solvents, white mineral oils, synthetic lubricants, asphalt, fuels, waxes, petrolatums, and hydrocarbon gels.

The Heritage Group’s oilfield product and service offerings include drilling fluids, engineering services, completion services, solids control, and water transfer. In the exploration and production sector, The Heritage Group operates oil and gas fields in Louisiana, Mississippi, Alabama, and the Gulf of Mexico.

REFINED PRODUCTS
- Calumet
- Bel-Ray®
- ORCHEX®
- Penreco®
- Quantum™ Lubricants
- Royal Purple®
- TruFuel™

OILFIELD PRODUCTS & SERVICES
- Anchor Drilling Fluids
- Specialty Oilfield Solutions
- Solid Oak

EXPLORATION & PRODUCTION
- Landmark Energy

Landmark and Legacy’s oil reserves total more than 5 billion cubic feet.
Calumet’s facilities have achieved certification to ISO 9001:2008 compliance standards.
Anchor is the largest independent producer of drilling fluids in the country.
Calumet operates 10 separate refining facilities across the United States.
The scientists at Heritage Research Group use state-of-the-art technology to conduct extensive analysis on existing and potential products offered by The Heritage Group companies. The team has developed and obtained dozens of patents from the U.S. Patent Office.

Heritage Research Group is the central research arm of The Heritage Group and is focused on creating value for its operating companies.

Since its beginning in 1980, Heritage Research Group has developed scientific talent in a variety of technical fields. Heritage Research Group prepares new hires from universities across the globe for entry into Heritage Group businesses.

The research group also plays a critical role in developing new startups with novel technologies, both internally and externally. Before any startup launches, Heritage Research Group evaluates it from a health, safety, and environmental standpoint to ensure long-term success.

Heritage Research Group takes a team approach to solving the tough problems faced by its partners and customers. The group strives to find sustainable solutions and is constantly exploring new ways to reuse or recycle industrial by-products and co-products.